In order to strengthen California’s economic competitiveness and ensure continued job growth, we must continue to prioritize legislative actions that will sustain our economy, provide certainty for employers, improve our foundational infrastructure, and house, provide care for and educate our growing population.

We can drive our economy by:

- Strengthening our state and regional economy
- Building housing supply & increasing affordability
- Modernizing our transportation & goods movement infrastructure
- Increasing access to and improving health care systems
- Ensuring energy reliability and environmental sustainability
- Ensuring adequate and secure clean water supply
- Building a strong innovation economy
- Developing a world-class cradle-to-career education system

$312.1 BILLION
The tech sector accounts for an estimated 12.6 percent of California’s economy

CompTIA

76 PERCENT
Drought currently affects approximately 28,239,000 people in California, which is about 76 percent of the State’s population

Drought.gov

3.5 MILLION
The number of homes needed by 2025 to close California’s housing gap

McKinsey & Company

$10,303
In L.A. County, up to a quarter of the average family’s income goes to child care and education services when the average annual cost of care is $10,303 for a preschooler and $14,309 for an infant or toddler.

The Sacramento Bee

1 in 5
Californians lives in poverty, the highest rate in the country.

16 BILLION
It is estimated that discounted drug purchases made by covered entities under the 340B program totaled more than $16 billion in 2016 — a more than 30 percent increase in purchases in just one year.

The Committee on Energy and Commerce
STRENGTHENING OUR STATE & REGIONAL ECONOMY

The Los Angeles business community is committed to prioritizing state legislative actions that will sustain our economy, provide certainty for employers, house our growing population and stimulate the industries that drive our economy.

SUPPORT ECONOMIC DRIVERS—FILM, AEROSPACE, TOURISM

• Support AB 2936 (Nazarian), AB 1734 (Calderon), SB 832 (Portantino), SB 951 (Mitchell) to extend California’s film credit to 2025. The film and TV tax credit has generated an additional $1.4 billion in wages for below-the-line crews and a sustained 12 percent increase in hours worked. JOB CREATORS.
• Support AB 427 (Muratsuchi) which establishes the California Aerospace and Aviation Commission to enhance the global competitiveness of the state’s aerospace and defense industry.
• Support AB 3197 (Burke) which would reauthorize and extend an existing tax exemption for qualified property used in space flight, as inventory not subject to personal property tax.
• Support SB 905 (Wiener) which would create a pilot program to align California with at least 15 other states where local jurisdictions have the authority to decide their own alcoholic beverage service hours, and regulations that fit their communities. This bill will increase tax revenue and tourism as well as revitalize business districts.
• Support AB 2596 (Cooley & Kiley) to prepare a comprehensive California Economic Development Plan.

PROVIDE A FAIR, FLEXIBLE WORK ENVIRONMENT FOR THE 21ST CENTURY

• Support AB 2509 (Waldren) which would authorize an employee to submit a written request to his or her employer to take an on-duty meal period in order to reduce the employee’s work shift by no less than 30 minutes. The bill would prohibit an employer from encouraging or soliciting an employee to request an on-duty meal period. JOB CREATOR.

OPPOSE COSTLY NEW MANDATES AND OVERLY REACTIVE REGULATIONS

• Oppose ACA 22 (Ting) which would impose a surcharge of 10 percent on the net income of all corporations over $1,000,000 for a “Middle Class Relief Fund.”
• Oppose AB 2351 (Eggman) which increases the personal tax rate from 13.3 percent to 14.3 percent for one category of taxpayers.
• Oppose SB 1300 (Jackson) which would significantly increase litigation by removing the standing requirement for a plaintiff alleging failure to prevent harassment. JOB KILLER.
• Oppose SB 1398 (Skinner) which will revise the tax rate on publicly held corporations and financial institutions up to 15 percent if the organization reduces its workforce in the United States. JOB KILLER.
The Chamber supports cost-effective policies that provide opportunities to reduce chronic and veteran homelessness, while building enough housing to ease our supply and affordability crisis and create jobs in the housing sector.

## INCREASE HOUSING OPPORTUNITIES
- **Support: SB 828 (Wiener)** to address issues with the Regional Housing Need Allocation (RHNA) by acknowledging market prices and trends, regional planning objectives, and employment growth that will paint a more accurate picture of housing needs for California.
- **Support: SB 1227 (Skinner)** which would allow student housing to be eligible for a 35 percent density bonus if the project meets certain criteria, including reserving a minimum of 20 percent of the units for very low-income students and that the residents must be enrolled in a Western Association of Schools & Colleges accredited institution.
- **Support: SB 831 (Wieckowski)** which would ease the process to construct accessory dwelling units by eliminating many unnecessary barriers.

## FUND AND STREAMLINE AFFORDABLE HOUSING
- **Support AB 317 (Ting)** to allocate $1.5 billion in matching funds from the state budget to supplement local efforts in addressing homelessness in CA.
- **Support SB 1205 (de Leon)** which would place a ballot measure on the November ballot to approve shifting funds from the Mental Health Services Act to the No Place Like Home program. This program, as approved in 2016, would provide permanent supportive housing for the mentally ill homeless population.
- **AB 2162 (Chiu & Daly)** would require that supportive housing be a use by right in zones where multifamily and mixed uses are permitted.

## ADDRESS CEQA REQUIREMENTS
- **Support: SB 948 (Allen)** to reduce delays for projects in cities by mitigating legal challenges to community plan updates by allowing qualified community plans to take advantage of expedited judicial process review that is normally reserved for ‘leadership projects.’ Plans qualify for this expedited review by meeting rigorous environmental standards, including reducing vehicle miles travelled and promoting transit oriented development while furthering our state’s climate goals.
- **Oppose: AB 2447 (Reyes)** which would invite more litigation and increase the complexity and cost of CEQA compliance by requiring new findings as to the discriminatory intent of a proposed project.
In 2017, California passed SB1 to invest $5.2 billion annually in modernizing our transportation and goods movement infrastructure, which is critical to our state and local economy and quality of life. This delegation supports investing in our transportation system to address congestion and mobility issues that affect the flow of people and goods in our region.

- **Support SB1 implementation** and accelerated delivery of local transportation projects. Cities and regions are ready to put SB1 dollars to work in local communities. Funds should be distributed in an equitable manner and localities should be allowed discretion to address regional issues.

- **Support alternative financing** and project delivery methods. SB1 and Measure M funds are signaling to private entities that now is the time to invest in transportation projects. Regional transportation agencies and Caltrans should be reauthorized to develop public-private partnerships (P3s) to leverage the new state and local transportation funds and address our infrastructure needs.

- **Support substantial and sustained commitment of Greenhouse Gas Reduction Funds** to the South Coast Air Quality Management District, which would develop incentives to address air quality challenges in the District.

- **Support AB 2548 (Friedman)** which would enable LA County to adopt a commuter benefits ordinance, to help expand our vehicle trip reduction program and reduce the associated greenhouse gas emissions.

- **Oppose funding changes to Carl Moyer Program**, the Governor’s proposed budget would redirect the existing, dedicated seventy-five cent tire fee from the Carl Moyer Program to the Department of Fish and Wildlife. The current fee is used to address air quality impacts that are generated from the transportation sector. Diverting the funding would remove existing nexus between the fees and their use.

- **Oppose SB 1402 (Lara)** which holds the end client and retailers responsible for business practices of trucking companies. It would hold companies, like Target, Walmart, and restaurants, responsible for the labor practices of trucking companies and their treatment of hired freight drivers.
INCREASE ACCESS TO AND IMPROVE HEALTH CARE SYSTEMS

L.A. County has the highest number of people covered under the Affordable Care Act (ACA) with about 1.5 million residents, 15 percent of the population, now insured either through Medi-Cal or a Covered California plan. With nearly 600,000 health care jobs in the L.A. region, the health care industry is vital not only to the well-being of our residents, but to our businesses, their workforce and the economy. The Chamber advocates for business-friendly health care policies that protect access to coverage and quality care, create health professional workforce opportunities and generally improve the health of all individuals and businesses.

- **Oppose: Department of Health Care Services (DHCS) trailer bill language that would eliminate the 340B Drug Discount Program in Medi-Cal.** The 340B program was created to provide safety net hospitals with financial relief from high prescription drug costs. Organizations affected by the removal of the 340B program at the state level would include community health centers, children’s hospitals, hemophilia treatment centers, critical access hospitals, sole community hospitals, rural referral centers, and hospitals that serve low-income and indigent populations. Without the cost savings from 340B that hospitals take advantage of today, those facilities are at risk to close and others will have to cut down on affordable care to patients who are in desperate need.

- **Oppose: AB 3087 (Kalra)** which will establish a state-appointed board to make important decisions on the prices of services and procedures provided by health care professionals throughout California. This will interfere with an employer’s ability to negotiate for benefit designs and costs for their employees, interferes with Covered California’s ability to negotiate with insurers, reduces access to care, adds an additional layer of bureaucracy and adds new health care costs. **JOB KILLER.**

- **Oppose: AB 2430 (Arambula)** which would increase the income eligibility limit for seniors to match the limit for younger adults.

- **Support: AB 2579 (Burke)** which requires the State Department of Health Care Services to design, promulgate, and implement policies and procedures for an automated enrollment gateway system allowing children applying to the WIC Program to obtain express lane eligibility for, and to facilitate application for enrollment in, the Medi-Cal program, and allowing pregnant women applying to the WIC Program to obtain presumptive eligibility for the Medi-Cal program or the Medi-Cal Access Program, to the extent federal financial participation is available.

- **Support: SB 910 (Hernandez)** which prohibits a health insurer from issuing, amending, selling, renewing or offering a policy of short-term limited duration health insurance in California.

MAINTAIN AND INCREASE ACCESS TO CARE FOR ALL

- **Support: SB 1108 (Hernandez)** which will prohibit the State Department of Health Care Services from seeking or obtaining a Medicaid demonstration project or waiver to require work or community engagement activities as a condition of Medi-Cal eligibility or coverage; to require waiting periods, time limits, or coverage lockouts; or to require any other condition of Medi-Cal eligibility or coverage required by other federal mandates.

- **Support: AB 2798 (Maienschien)** will create a mechanism to streamline certain permitting processes for hospitals and allow them to move more efficiently through the processes. This bill will prescribe timelines for the State to approve a written application submitted by a general acute care hospital or an acute psychiatric hospital to modify, add, or expand a service or program. This will dramatically decrease the amount of time hospitals have to wait for permitting on programs and services that will be providing health care services to patients.

STREAMLINING PROCESSES TO IMPROVE CARE

- **Support: AB 1795 (Gipson)** which authorizes local emergency medical services agencies to submit, as part of its emergency medical services plan, a plan to transport specified patients who meet triage criteria to a behavioral health facility or a sobering center. This bill will allow critical resources to be freed up in Emergency Rooms as sobering centers or behavioral health facilities are better equipped to treat patients who need those services.

- **Support: AB 1795 (Gipson)** which authorizes local emergency medical services agencies to submit, as part of its emergency medical services plan, a plan to transport specified patients who meet triage criteria to a behavioral health facility or a sobering center. This bill will allow critical resources to be freed up in Emergency Rooms as sobering centers or behavioral health facilities are better equipped to treat patients who need those services.

- **Support: SB 1276 (Maienschien)** which will create a mechanism to streamline certain permitting processes for hospitals and allow them to move more efficiently through the processes. This bill will prescribe timelines for the State to approve a written application submitted by a general acute care hospital or an acute psychiatric hospital to modify, add, or expand a service or program. This will dramatically decrease the amount of time hospitals have to wait for permitting on programs and services that will be providing health care services to patients.
ENSURE ENERGY & ENVIRONMENTAL SUSTAINABILITY

Energy reliability and affordability are critical for our 21st Century economy. This delegation supports technology-neutral, market driven approaches to decrease energy cost and grow jobs. California should be an even-playing field for all technologies and energy types that can help reach our ambitious greenhouse gas reduction goals in a cost-effective manner. We support efforts to enable research and development and technological innovation in the energy sector. Appropriate incentives should be made available for emission reduction programs as well.

- **Support wildfire prevention, suppression and recovery efforts.** California suffered major wildfire catastrophes in 2017, which wreaked havoc on residents and businesses alike. Eight of California’s twenty most destructive wildfires have occurred since 2015. Long-term drought increased intensity of weather events and a year-round fire season (higher temperatures and sustained periods of low humidity and strong winds) are the “new normal” for California. Wildfires are increasing in frequency and intensity as a result of climate change and the expansion of development into high wildfire risk areas. As climate change continues to increase the likelihood of wildfires we must take necessary steps to prepare for these threats. Sustainable risk mitigation and risk sharing is essential to maintain a robust economy. The Legislature must provide adequate funding for wildfire suppression.

- **Support SB 1380 (Stern)** to establish the Energy Financing Clearinghouse to coordinate existing energy programs across government entities to maximize funding efficiency. It will help efficiently identify projects that are both innovative and necessary for California to achieve its emission reduction goals.

- **Oppose AB 2447 (Reyes)** Which would invite more litigation and increase the complexity and cost of CEQA Compliance by requiring new findings as to the discriminatory intent of a proposed project.

- **Oppose AB 3232 (Friedman)** Which would increase costs to businesses and residents, and threaten reliability by prioritizing one energy source over others.

ENSURE ADEQUATE AND SECURE, CLEAN WATER SUPPLY

Water reliability and security is a vital issue for Californians and the L.A. region. In April, the region’s water wholesaler, the Metropolitan Water District of Southern California (MWD), affirmed its commitment to water security by voting to invest in the two-tunnel California WaterFix project. As a supporter of WaterFix, the Chamber will continue to advocate for administrative, legislative, and funding actions that ensure more reliable long-term water deliveries for the State Water Project, including the implementation of California WaterFix and California EcoRestore. Our delegation also supports state efforts to appropriate funds for groundwater cleanup, surface and groundwater storage, conservation, recycled water projects and other local water resources.

**SUPPORT CONSERVATION EFFORTS**

- **Support AB 1668 (Friedman) and SB 606 (Skinner/Hertzberg):** Together both bills advance a framework for long-term water use efficiency by utilizing a water budget based methodology. The aggregate water use efficiency standard will include indoor residential water use, outdoor residential water use, outdoor irrigation of landscape areas with dedicated irrigation meters in connection with commercial, industrial and institutional water use, and water losses. The two-bill package would establish an ongoing 10 percent bonus incentive for investments in potable reuse of water. The bills also require the development and implementation of countywide drought and water shortage contingency plans.

- **Support AB 3170 (Friedman)** to incentivize water efficiency by exempting qualified water efficiency products from state and local sales taxes until January 1, 2024.

- **Oppose Unless Amended SB 623 (Monning):** Creates the Safe and Affordable Drinking Water Fund, administered by the State Water Resources Control Board, and imposes an assessment on retail water deliveries and fees on fertilizer sales and dairy to fund operations and maintenance activities in communities without access to safe drinking water.
BUILD A STRONG INNOVATION ECONOMY

The Chamber is committed to ensuring California’s technology ecosystem – including universities and community colleges, the growing digital media sector and talented entrepreneurs – is ready to create the next new generation of Californians. We encourage California to spur entrepreneurial behavior, encourage agencies to allow more demonstration projects by innovative companies, protect information privacy and cybersecurity while supporting the growth of the Internet of Things, and create incentives for technology companies and the shared economy to grow.

• Support $20 Million appropriation to the Governor’s Office of Business and Economic Development (GO-Biz) for small business technical assistance expansion. This appropriation will provide grant funding to federally designated small business assistance centers to expand their capacity to provide one-on-one consulting and training throughout the state to businesses and entrepreneurs. These trainings and consultations are aimed at underserved business populations, such as rural and low-wealth communities, disaster-impacted areas, women, minorities, and veterans.

SUPPORT BIXEL EXCHANGE EFFORTS

The Los Angeles Area Chamber of Commerce founded Bixel Exchange – Center for Innovation and Technology to connect the region’s growing technology sector to the diverse and talented individuals in L.A. by creating career pathways for diverse youth and empower entrepreneurs. This is done through our three core programs:

• L.A Tech Talent Pipeline: We work with tech partners to prepare the next generation for careers in the fast growing tech sector. Through our work, our partners have the opportunity to impact school systems with over one million students enrolled. The Bixel Exchange serves a critical role as the business intermediary, connecting industry leaders to local efforts that close the tech skills gap, with a special focus on including first generation college students. In 2017, we worked with more than 60 of L.A.’s top tech employers to connect 4,000 diverse, traditionally under-represented high school and community college students to work-based learning opportunities.

• Startup LAunch: This is an impact driven tech incubator, powered by the U.S Small Business Administration and the Los Angeles Small Business Development Center Network that serves 200+ startup founders per year. Startup LAunch arms ventures with non-equity and no-cost incubation to launch and sustainably scale their companies.

• Thought Leadership: Throughout the year, the Bixel Exchange hosts Tech Salons, convenes our Innovation and Technology Policy Councils, and undertakes the State of Technology.
California has made steady progress in strengthening our public education system since the great recession. We have seen an increase in cradle to career education investments, graduation rates, created a new accountability and continuous improvement system that provides information about how local districts and schools are meeting the needs of California’s diverse student population and strong support for immigrant students. The L.A. business community is a strong supporter of improved alignment and articulation of the full education pipeline from early childhood to K-12, to post-secondary, and the workforce. The Chamber strongly supports the emerging “California Way,” which builds on a collaborative pathway towards the creation of a better system for all students.

EARLY LEARNING INVESTMENTS

Early care and education is critical to the long-term economic and education viability of California. According to the Learning Policy Institute, of the 963,000 children under age 5 that were eligible for a publicly funded program in 2015-16, only 33 percent were served. The issue of unmet need is even larger for children birth to age 3 with only 14 percent being served. A 2017 EdSource survey of California families indicates that nearly half of families with young children said a parent left the job market to address child care needs and that most parents spend more than 10 percent of income on child care or preschool. Therefore, we must focus on budget investments and policies that help ensure working families in California have greater access to affordable high quality early learning programs, including the proposed CalWORKs Home Visiting Initiative that would support our most vulnerable families.

• Support a $1 billion dollar increase for infant and toddler care, which includes funding for more spaces and infrastructure changes to incentivize providers to care for our youngest children. This figure is inclusive of the estimated $250 million Child Care and Development Block Grant (CCDBG) dollars appropriated by the federal administration.

• Support Governor Brown’s proposed state budget for FY 2018-19 of $26.7 million for a CalWORKs Home Visiting Initiative pilot program (allocating $158M over three years, through 2021) for new parents in the CalWORKs program, which aligns with the intent of AB 992 (Arambula). If approved, this would represent the first state funding available to support home visiting programs throughout California.

• Support AB 2292 (Aguiar-Curry,) to develop crucial infrastructure for California’s child care system by increasing state funding rates for infant and toddler care, creating a grant program to fund implementation and startup costs of new child care facilities, and expands a fund to recruit a new generation of family child care providers.

• Support AB 11 (McCarty) which ensures children are screened for developmental delays in a timely manner, when concerns are first noticed. It is an important first step to bolstering our early intervention system.

THE “CALIFORNIA WAY” AND THE CALIFORNIA SCHOOL DASHBOARD FOR K-12

The Chamber is committed to supporting the emerging “CA Way,” which builds on a collaborative approach to positive education change, relies on high standards, more equitable distribution of resources through the Local Control Funding Formula (LCFF) and trusts local educators and communities to design education structures. Importantly, seeing a return on an educational investment takes time, and California’s leaders must stay the course on the promising investments the state has made in recent years. The Chamber strongly supports increased investments in career technical education and the incorporation of meaningful learning which includes acquisition of knowledge, language, lifelong learning skills, and dispositions that students need to succeed in today’s world. Such elements support ideas of the Linked Learning and Deeper Learning approach for K-16 education, including a focus on STEM (science, technology, engineering and mathematics) and the arts. The Chamber strongly supports efforts to expand after-school and summer programs that are essential to closing the achievement gap and offer essential care to working parents.

• Support increased Career Technical Education investments with a creative compromise that takes into account both the Governors’ and legislative proposals.

• Support increase funding levels for LCFF: Increase the base funding levels and lower the threshold for concentration grant funding.
The Chamber supports increased investments in our public four-year education systems in order to maintain college access and affordability at a time when we need to increase the share of Californians with postsecondary degrees and credentials. We support innovative policies and educational models that improve institutional effectiveness and efficiency, and increase postsecondary student success particularly for California’s most vulnerable students, including boys and men of color, transition-age foster youth, undocumented students, and “stranded” working adults.

- Support AB 2820 (McCarty) which would establish the Community Engagement and School Climate for Continuous Improvement Block Grant, a critical investment that will help California equip school districts with the resources to implement successful programs to enhance school climate.
- Support AB 2186 (Thurmond) to create a statewide grant program funding the expansion and development of high-quality STEM programming. **CHAMBER SPONSORED.**
- Support AB 2808 (Muratsuchi) which would increase LCFF base funding and bring California up to national average in per pupil spending.

**HIGHER EDUCATION & WORKFORCE COMPETITIVENESS**

The Chamber supports increased investments in our public four-year education systems in order maintain college access and affordability at a time when we need to increase the share of Californians with postsecondary degrees and credentials. We support innovative policies and educational models that improve institutional effectiveness and efficiency, and increase postsecondary student success particularly for California’s most vulnerable students, including boys and men of color, transition-age foster youth, undocumented students, and “stranded” working adults.

- Support the California State University’s full operating budget request by increasing CSU’s allocation by $171 million beyond what is included in the Governor’s budget in order to fully implement the Board of Trustee’s key priorities for improving student success.
- Support the University of California’s $105 million ongoing operating funds budget request to strengthen UC’s access and affordability mission.
- Support the Governor’s “Student-Focused Funding Formula” for the California Community Colleges to ensure campuses focus on student access and success, with revised criteria to ensure student equity.
- Support the Governor’s proposal to create a new Online College to target the 2.5 million “stranded” working adults not currently able to access our community college system.
- Support SB 940 (Beall) to improve foster youth post-secondary attainment by increasing their access to the Cal Grant program. **CHAMBER SPONSORED BILL**
- Support AB 1037 (Limon) to provide AB 540-eligible students access to a service incentive grant to help fill unmet financial aid gaps.
- Support SB 1471 (Hernandez) to increase the annual Competitive Cal Grant A and B award limit from $25,750 to $30,000.

**SMART JUSTICE REFORM**

The Chamber supports policies that mitigate barriers and increase access to high quality education and workforce opportunities for individuals with a criminal background. As part of these efforts, we are committed to policies that incentivize employers to adopt fair chance hiring practices that will expand employment access and help business in California thrive with a diverse talent pool. By addressing the economic and social costs of school pushout and other obstacles that prevent young adults from reaching college and career readiness, we also support policies that dismantle the school to prison pipeline and ensure all youth have a chance at future success.

- Support AB 1940 (McCarty) to create incentive based opportunities for individuals on parole, providing parole time credit for individuals who pursue education, workforce, volunteer and rehabilitation programs that extend beyond parole requirements. Parole time credit will reduce an individual’s period of unsupervised parole.
- **Support the Youth Reinvestment Fund** - Support increased investment of $100 million to the State’s budget to improve outcomes for vulnerable youth populations using trauma informed, community and health-based interventions in lieu of arrest and incarceration of young people who commit low-level offenses. Funds to be allocated for local diversion programs and community-based service over a three year period.

- Support AB 2820 (McCarty) which would establish the Community Engagement and School Climate for Continuous Improvement Block Grant, a critical investment that will help California equip school districts with the resources to implement successful programs to enhance school climate.
- Support AB 2186 (Thurmond) to create a statewide grant program funding the expansion and development of high-quality STEM programming. **CHAMBER SPONSORED.**
- Support AB 2808 (Muratsuchi) which would increase LCFF base funding and bring California up to national average in per pupil spending.
### TUESDAY, MAY 22

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| 5:45 - 7 p.m.| Welcome Reception with L.A. County delegation members                 | The Citizen Hotel  
926 J St.  
Sacramento, CA 95814  
Metropolitan Terrace |
|              | Opening Remarks:  
Speaker Anthony Rendon                                                  |                                                                          |
| 7 - 9 p.m.   | Opening Dinner  
Remarks by:  
L.A. County delegation members                                           | The Citizen Hotel  
926 J St.  
Sacramento, CA 95814  
Metropolitan Terrace |
|              | Sponsored by:  
Pacific Federal Insurance Corporation                                      |                                                                          |

### WEDNESDAY, MAY 23

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| 7:45 - 9 a.m.| Delegation Breakfast: 2018 Budget and Hot Issues  
Keynote Speakers:  
Michael Cohen, Director, CA Department of Finance  
Dan Walters, CalMatters | The Citizen Hotel  
926 J St.  
Sacramento, CA 95814  
Metropolitan Terrace |
| 10 - 11:30 a.m.| Team Meetings                                                   |                                                                          |
| Noon- 1:30 p.m.| Delegation Lunch: 2018 Election Season  
Keynote Speaker:  
Controller Betty Yee  
Dan Morain, CalMatters | Sutter Club  
1220 9th Street  
Sacramento, CA 95814 |
| 2-4 p.m.     | Team Meetings                                                   |                                                                          |
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as of 5.15.18